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# Affirmative Action in a Real Effort Tournament

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# Motivation

In tournament-like situations Affirmative Action policies (AA) bias competition rules to reduce the disadvantage of discriminated groups

Intense public debate:

- Fairness properties
- **Economic effects on**
  - **participation**
  - **individual performance**
  - **the selected group of winners**
- AA “substitues” disadvantaged’s effort
- Frustrates advantaged group
- The group of “selected” individuals will be worse
- ...

# Tournaments

- Most situations in which AA is called for can be described as a tournament:
  - college admissions, job promotion, etc.
- In a competition between asymmetric players individuals perform poorly (Lazear and Rosen (1981) and Myerson (1981))
- AA biases the rules resulting in a more symmetric competition and therefore in a better individual performance (Fu (2006), Franke (2008) and Balart (2009), except Hickman (2009))
- We provide a simple model of a pairwise tournament between asymmetric players where AA improves performance if it is not *too large* (similar to Schotter and Weigelt (1992))

# Empirical evidence?

Surprisingly, there is very little empirical evidence:

- AA and entry decisions: Niederle, Segal and Vesterlund (2009)  
Krasnokutskaya and Seim (2007) Marion (2007)
- AA in tournaments in the lab: Schotter and Weigelt (1992)

# Experimental Design: subject pool

- 400 students aged 10-12 from two private schools in Barcelona
- Schools are similar except for one crucial difference:
  - **Experienced:** solve *sudokus* in math classes
  - **Non-experienced:** *do not* solve *sudokus* in math classes

# The Task: Solving 4x4 Sudokus

3	4	1	2
2	1	3	4
4	3	2	1
1	2	4	3

- Numbers in a column cannot be repeated
- Numbers in a row cannot be repeated
- Numbers in a square cannot be repeated
- All four numbers in each column, each row and each square

## The Task: Solving 4x4 Sudokus

3	4	1	2
2	1	3	4
4	3	2	1
1	2	4	3

- Easy to explain but requires logical reasoning
- Generated randomly with same level of difficulty

# Conducting the Experiment

- Students conducted to separate rooms according to pre-specified group structure
- Students got written and oral instructions which included:
  - Explanation of sudokus rules
  - Trials
  - Prize: 7 Euro voucher
  - Biased tournament rule with numerical examples
  - Information on Max, Min and Average correct sudokus
- 30 minute competition against pair from other school
- Post-Experiment questionnaire: Experience with sudokus

Prediction of winner

Appropriateness of AA



# Treatments

## Benchmark Treatment: Unbiased tournament rule

**Info (K):** student was informed about the opponent's experience in solving sudokus

**No Info (NK):** student was *not* informed about opponent's experience in solving sudokus

## Lump-sum Bonus:

**Low (LL):** Non-experienced gets bonus of **8** sudokus

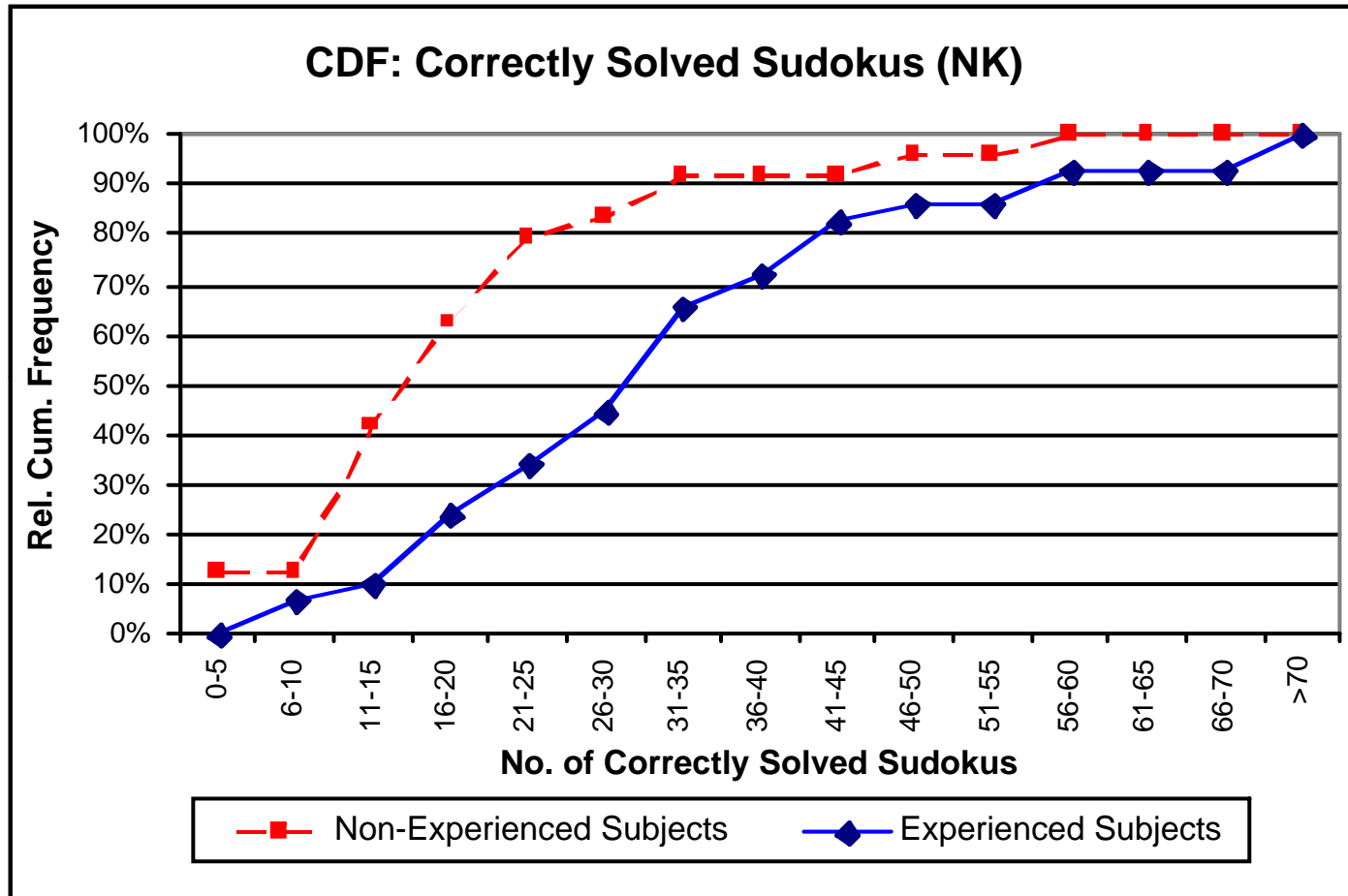
**High (LH):** Non-experienced gets bonus of **20** sudokus

## Proportional Bonus:

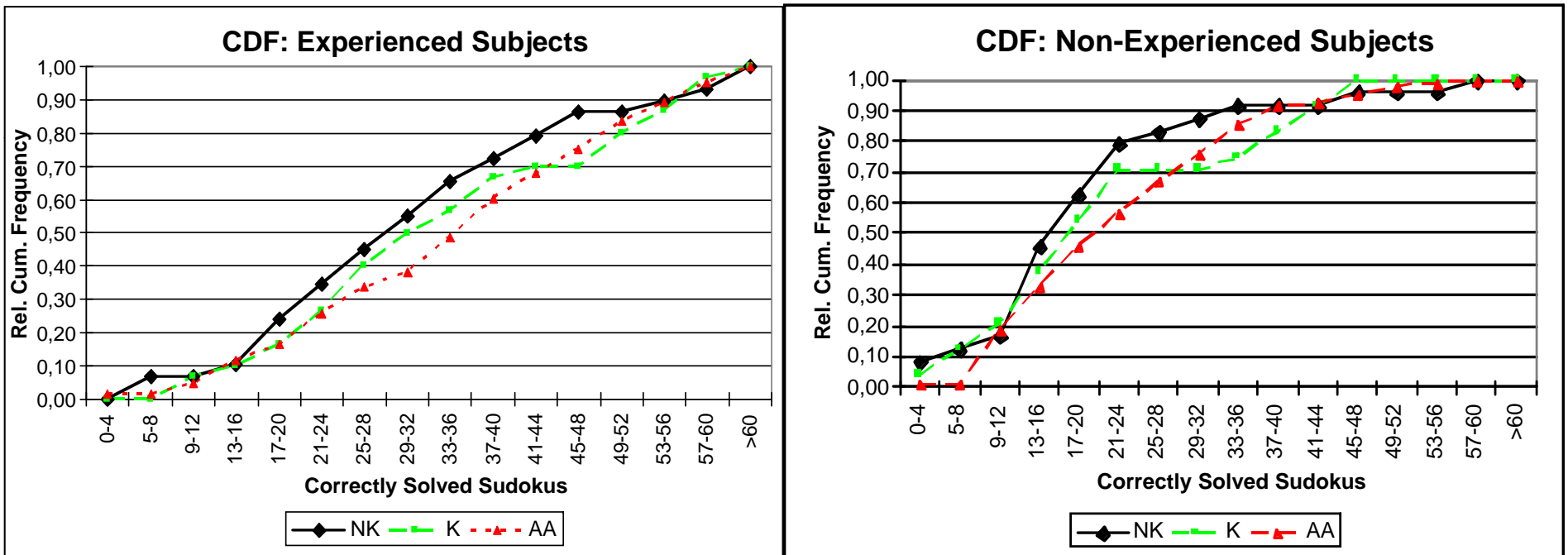
**Low (PL):** Non-experienced gets **1** for every **2** correct

**High (PH):** Non-experienced gets **1** for every **1** correct

# Results: Experience matters



# Results: Information and AA



# Results

- 1) Ex-ante information about experience does not significantly affect subjects' behavior
- 2) AA does not worsen neither advantaged nor disadvantaged individuals' performance.
- 3) Once we control for explanatory variables such as ability we find that performance improves more
  - the lower the ability of the advantaged (10%)
  - the higher the ability of the disadvantaged (5%)

# Winners

Who do we want to select?

Performance= Ability+Experience+Effort

- Those with highest ability

- if ability is distributed equally among the two groups, selecting a representative proportion of each group would be the goal.

Percentage of Non-Experienced Winners			
	4 <sup>th</sup> Year	6 <sup>th</sup> Year	Overall
NK	<b>25</b>	<b>23.81</b>	<b>24.42</b>
K	<b>21.27</b>	<b>27.27</b>	<b>23.94</b>
AA	<b>58.29</b>	<b>45.81</b>	<b>51.81</b>
LH	83.42	57.14	72.32
LL	49.51	10.49	31.84
PH	61.43	55.03	58.40
PL	40.27	53.68	45.96

# Winners

-Those who perform better:

- with AA we select more non-experienced but we induce more effort

Average Correct Sudokus by Winners in Each Treatment			
	4 <sup>th</sup> Year	6 <sup>th</sup> Year	Overall
NK	<b>30</b> (13.541)	<b>42.04</b> (15.52)	<b>35.81</b> (15.71)
K	<b>31.83</b> (11.62)	<b>46.91</b> (13.03)	<b>37.75</b> (14.23)
AA	<b>29.70</b> (13.35)	<b>43.36</b> (12.53)	<b>36.53</b> (14.63)
LH	28.20 (11.98)	42.91 (12.58)	36.22 (14.31)
LL	29.75 (12.79)	51.09 (11.12)	38.54 (16.04)
PH	27.94 (11.00)	41.30 (12.80)	33.90 (13.56)
PL	32.56 (16.27)	41.08 (11.51)	37.36 (14.41)

# Conclusion

- Affirmative Action policies do not discourage Experienced or Non-Experienced individuals.
- Affirmative Action policies encourage more Experienced with lower ability and Non-experienced with higher ability
- While AA managed to equal the playing field, it did not do so at the expense of a large loss in performance by the tournament winners

Table 4: Correct Sudokus, Information and Affirmative Action

	Experienced		Non-Experienced	
	OLS (1) Dep. Var: # Correct Sudokus	OLS (2) Dep. Var: # Correct Sudokus	OLS (3) Dep. Var: # Correct Sudokus	OLS (4) Dep. Var: # Correct Sudokus
Constant	-12.96 (4.43)***	-13.12 (4.42)***	5.16 (3.29)	5.22 (3.34)
NK	2.73 (2.49)	2.75 (2.49)	0.40 (2.15)	0.40 (2.19)
<b>AA</b>	<b>8.31</b> <b>(4.80)*</b>	-	<b>-1.59</b> <b>(2.68)</b>	-
<b>AA*Pretest</b>	<b>-1.64</b> <b>(0.96)*</b>	-	<b>1.45</b> <b>(0.56)**</b>	-
LH	-	11.10 (5.96)*	-	-3.83 (4.10)
LL	-	-1.66 (8.19)	-	-2.01 (4.02)
PH	-	13.38 (6.02)**	-	-0.38 (3.55)
PL	-	1.39 (7.20)	-	-0.66 (3.51)
LH*Pretest	-	-2.29 (1.24)*	-	2.12 (0.88)**
LL*Pretest	-	0.31 (1.62)	-	1.58 (1.03)
PH*Pretest	-	-2.17 (1.23)*	-	1.01 (0.87)
PL*Pretest	-	-0.58 (1.45)	-	1.12 (0.81)
Pretest (0=Min, 6=Max in E) (0=Min, 12=Max in E)	6.96 (0.81)***	6.95 (0.81)***	3.34 (0.42)***	3.34 (0.43)***
Grade (1=Worst,5=Best)	3.33 (0.72)***	3.43 (0.72)***	0.45 (0.70)	0.45 (0.71)
Year (0=4 <sup>th</sup> ,1=6 <sup>th</sup> )	12.03 (1.63)***	11.77 (1.65)***	4.14 (1.24)***	4.28 (1.28)***
Gender (0=Male,1=Female)	1.99 (1.40)	2.05 (1.41)	1.04 (1.19)	0.76 (1.25)
Adj. R <sup>2</sup>	0.65	0.66	0.65	0.64



# AA and Confidence

Table 6: Expected Winning Probability, Affirmative Action and Ability		
	Experienced	Non-Experienced
	OLS (7) Dep. Var.: Win Prob.	OLS (8) Dep. Var.: Win Prob.
Constant	1.40 (0.214)***	1.43 (0.177)***
AA	-0.121 (0.143)	0.344 (0.155)**
Pretest	0.182 (0.042)***	0.098 (0.033)***
Adj. R <sup>2</sup>	0.086	0.069

## AA and Gender

Table 5: Correct Sudokus, Affirmative Action and Gender		
	Experienced	Non-Experienced
	OLS (5) Dep. Var: # Correct Sudokus	OLS (6) Dep. Var: # Correct Sudokus
Const	10.497 (5.342)*	11.084 (3.556)***
AA	4.419 (6.513)	-5.846 (3.235)*
AA*Pretest	-0.783 (1.333)	2.888 (0.727)***
AA*Female	8.265 (8.856)	8.318 (4.491)*
AA*Female*Pretest	1.841 (1.916)	-2.779 (1.070)***
Pretest*Female	1.315 (1.567)	3.262 (0.796)***
Pretest	6.425 (1.036)***	1.762 (0.554)***
Female (0=Male,1=Female)	-3.769 (7.068)	-9.484 (3.568)***
NK	2.722 (2.502)	-0.820 (2.069)
Year	12.032 (1.643)***	3.640 (1.192)***
Grade	3.301 (0.722)***	0.283 (0.672)
Adj. R <sup>2</sup>	0.650	0.680

# AA and Gender

Table 7: Expected Winning Probability, Affirmative Action and Gender		
	Experienced	Non-Experienced
	OLS (9) Dep. Var.: Win Prob.	OLS (10) Dep. Var.: Win Prob.
Constant	1.00 (0.306) 0.000 ***	1.373 (0.230) 0.000 ***
AA	-0.238 (0.193) 0.217	0.501 (0.213) 0.020 **
Female	0.694 (0.427) 0.106	0.160 (0.360) 0.657
AA*Female	0.245 (0.286) 0.393	-0.345 (0.313) 0.272
Pretest	0.289 (0.062) 0.000 ***	0.106 (0.045) 0.021 **
Pretest*Female	-0.198 (0.084) 0.020 **	-0.024 (0.068) 0.724
Adj. R <sup>2</sup>	0.100	0.066